

# Annual Implementation Plan - 2018 FISO Improvement Initiatives and Key Improvement Strategies

Manor Lakes P-12 College (8848)



Submitted for review by Samantha Vella (School Principal) on 19 February, 2018 at 10:49 AM Endorsed by Helen Hobley (Senior Education Improvement Leader) on 01 March, 2018 at 10:40 PM Endorsed by Janette England (School Council President) on 23 March, 2018 at 05:19 PM





# **Annual Implementation Plan - 2018 FISO Improvement Initiatives and Key Improvement Strategies**

Manor Lakes P-12 College (8848)

Four Year Strategic Goals	Four Year Strategic Targets			Is this selected for focus this year?	12 month target  Outline what you want achieve in the next 12 months against your Strategic Plan target.	FISO initiative
Develop a culture of collaboration to build excellence in teaching and learning in all Curriculum Areas, with a particular focus on Writing in the Primary School (Building practice excellence)	NAPLAN Band Targets				SECONDARY and PRIMARY	Building practice excellence
	Reading -	Grade and Year Comparison Year 3: 2017-2018 Year 5: 2016-2018 2017-2018 Year 7: 2017-2018 Year 9:2016-2018 2017-2018 Year 3: 2017-2018 Year 5: 2016-2018 2017-2018 Year 7: 2017-2018 Year 9: 2016-2018	<ul> <li>Decrease Reading bottom 2 bands from 18% to 12%</li> <li>Increase Reading top 2 bands from 35% to 45%</li> <li>Decrease Reading bottom 2 bands from 22% to 12%</li> <li>Increase Reading top 2 bands from 25% to 35%</li> <li>Decrease Reading bottom 2 bands from 24% to 17%</li> <li>Increase Reading bottom 2 bands from 26% to 36%</li> <li>Decrease Reading bottom 2 bands from 21% to 14%</li> <li>Increase Reading bottom 2 bands from 17% to 27%</li> <li>Decrease Reading bottom 2 bands from 36% to 26%</li> <li>Increase Reading bottom 2 bands from 12% to 22%</li> <li>Decrease Reading bottom 2 bands from 12% to 20%</li> <li>Increase Reading top 2 bands from 13% to 18%</li> <li>Decrease Writing bottom 2 bands from 13% to 9%</li> <li>Increase Writing top 2 bands from 34% to 44%</li> <li>Decrease Writing bottom 2 bands from 38% to 48%</li> <li>Decrease Writing top 2 bands from 38% to 48%</li> <li>Decrease Writing bottom 2 bands from 35% to 25%</li> <li>Increase Writing bottom 2 bands from 13% to 25%</li> <li>Increase Writing bottom 2 bands from 13% to 25%</li> <li>Increase Writing bottom 2 bands from 13% to 25%</li> <li>Increase Writing bottom 2 bands from 13% to 30%</li> <li>Increase Writing bottom 2 bands from 40% to 30%</li> <li>Increase Writing bottom 2 bands from 4% to 14%</li> <li>Decrease Writing bottom 2 bands from 4% to 14%</li> <li>Decrease Writing bottom 2 bands from 4% to 14%</li> <li>Decrease Writing bottom 2 bands from 45% to 35%</li> <li>Increase Writing bottom 2 bands from 7% to 17%</li> </ul>		SECONDARY and PRIMARY All students deemed capable make more than 12 months learning growth in literacy and numeracy in a school calendar year.  Planning for all units of work is developed using relevant data, HITs, Instructional Model  Learning and pedagogy is differentiated to suit the individual needs of students within the class.  Whole school accountability processes are in place around PLCs, coaching, Learning Walks and Classroom Observation  Primary Writing Specific Target:  Consistent practices in Writing pedagogy and use of data across P-6  Use of resources to build teacher capacity and content knowledge through PLTs and other Professional Learning	Building practice excellence
	Grammar Punctuation	Year 3: 2017-2018  Year 5: 2016-2018  2017-2018  Year 7: 2017-2018  Year 9: 2016-2018	<ul> <li>Decrease Grammar and Punctuation bottom 2 bands from 18% to 15%</li> <li>Increase Grammar and Punctuation top 2 bands from 46% to 56%</li> <li>Decrease Grammar and Punctuation bottom 2 bands from 13% to 4%</li> <li>Increase Grammar and Punctuation top 2 bands from 29% to 39%</li> <li>Decrease Grammar and Punctuation bottom 2 bands from 31% to 19%</li> <li>Increase Grammar and Punctuation top 2 bands from 16% to 29%</li> <li>Decrease Grammar and Punctuation bottom 2 bands from 21% to 16%</li> <li>Increase Grammar and Punctuation top 2 bands from 16% to 26%</li> <li>Decrease Grammar and Punctuation bottom 2 bands from 40% to 30%</li> <li>Increase Grammar and Punctuation bottom 2 bands from 40% to 30%</li> <li>Increase Grammar and Punctuation top 2 bands from 13% to 23%</li> </ul>		Links to Scope and Sequence for authentic connections between reading, writing and the content learned.	





	2017-2018  Year 3: 2017-2018  Year 5: 2016-2018  2017-2018  Year 7: 2017-2018  Year 9: 2016-2018	<ul> <li>Increase Grammar and Punctuation top 2 bands from 7% to 17%</li> <li>Decrease Numeracy bottom 2 bands from 18% to 11%</li> <li>Increase Numeracy top 2 bands from 28% to 38%</li> <li>Decrease Numeracy bottom 2 bands from 23% to 13%</li> <li>Increase Numeracy top 2 bands from 21% to 31%</li> <li>Decrease Numeracy bottom 2 bands from 23% to 13%</li> <li>Increase Numeracy top 2 bands from 16% to 26%</li> <li>Decrease Numeracy bottom 2 bands from 13% to 9%</li> <li>Increase Numeracy top 2 bands from 14% to 21%</li> <li>Decrease Numeracy bottom 2 bands from 29% to 16%</li> <li>Increase Numeracy top 2 bands from 11% to 24%</li> </ul>	
	YCE  Year 12 88% VCAL completion rate  Median VCE study score to be 2 2% of students achieving a students achieving a student	y score greater than 40 y score greater than 40 in English	
The school community creates optimal conditions for learning in a safe and orderly environment (Setting expectations and promoting inclusion)	Students explicitly taught social and     Decrease incident data PRIMARY:     Students are explicitly taught school expectat     The parent community is aware of student ex     Students with high level challenging behaviou     Students are explicitly taught growth mindset     Decrease top tier incident data     Decrease Suspension data  Suspension Data	expectations y all students  expectations tions behaviours to have individual Positive Support Plans emotional literacy  ensectation	Yes  SECONDARY: Students can state the 7-12 expectations The parent community is aware of student expectations Staff refer to and implement the 7-12 expectations SRC is developed  SUPPORTED: Students are able to show school expectations Parents are aware of school expectations Students with high level challenging behaviours have current Positive Support Plans Students are able to communicate social and emotional literacy  PRIMARY:  Decrease in incident data.
	Decrease Suspension data     Suspension Data     Decrease 2017 suspension data	a by 15% from 45 annual suspensions to 38 annual	emotional literacy PRIMARY:





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	Secondary Supported	suspensions	suspension data by 15% from 198 annua suspension data by 15% from 413 annua				expectations in the yard and through their application to their learning. Students with high level behaviours to be referred and	application to their lents with high level
	Attitudes to School Survey Data				have Positive Support Plans developed and implemented. Growth mindset is part of the			
	Classroom Behav	iour	Primary Increase positive response from 70% to 80%	Secondary Increase positive response from 59% to 69%			learning culture and is explicitly evident through teaching and learning.	
	Learning Confider	nce	Increase positive response from 79% to 87%	Increase positive response from 68% to 78%				
Excellence in teaching and learning (Evaluating Impact on Learning)	To create a 2 year curriculum plan				Yes	SUPPORTED: Two year curriculum plan written for primary and secondary supported learning SMART spelling introduced and implemented across primary and secondary supported learning Evaluation of the Instructional Model by coaches and coachees	Evaluating impact on learning	
	Collective Efficacy Academic Excelle			rsement from 30.9% to 40% rsement from 29.5% to 40%			PRIMARY: Scope and Sequence evident in planning documentation and differentiated work programs Smart Spelling approach is implemented in every classroom Instructional Model is evident in classrooms, planning documentation and through observational data and coaching documentation Consistent practices in Writing pedagogy and use of data across P-6	

# **Improvement Initiatives Rationale**

## **SECONDARY**

The Secondary site selected two initiatives that will focus our work and improve our environment to support learning. These initiatives are Building a practice of excellence and Setting expectations and promoting inclusion.

We believe that a focus on these areas at our College will see a significant improvement - as teachers will be able to focus on the teaching and building their pedagogical practice. Teachers will be given support to build their student management capacity, and in turn drive school improvement and better learning outcomes for all students.

We will continue to build literacy across all curriculum areas and embed writing strategies and the Instructional Model as priority areas.

The Secondary site is developing a PLC process through Bastow, and aims to use consistent documentation and approaches. This process will roll out at the beginning of 2018 with Learning Walks and Classroom Observations.

### SUPPORTED/PRIMARY

We have two initiatives that will focus our work and improve student learning outcomes. These initiatives are Evidence Based High Impact Strategies and Instructional and Shared Leadership (Accountability and Focus). We believe that a focus on these areas will see a significant improvement in teacher capacity and consistency, which will in turn, drive school improvement and better learning outcomes for all.

We have identified classroom management as a priority area due to a shortage of positive practices and evidence-based interventions. Supported Learning has recently began coaching practices based around the High Impact Teaching Strategies as a focus and will work towards embedding this model across all Supported Learning classes, using consistent documentation and approaches. This will be implemented in Primary during 2018 when Literacy, Numeracy and Behaviour specific





coaches begin.

The development of consistent PLTs has been a focus, with the next step building the capacity of team leaders to maintain the effectiveness.

Goal 1	Develop a culture of collaboration to build excellence in teaching and learning in all Curriculum Areas, with a particular focus on Writing in the Primary School (Building practice excellence)
12 month target 1.1	SECONDARY and PRIMARY All students deemed capable make more than 12 months learning growth in literacy and numeracy in a school calendar year.
	Planning for all units of work is developed using relevant data, HITs, Instructional Model
	Learning and pedagogy is differentiated to suit the individual needs of students within the class.
	Whole school accountability processes are in place around PLCs, coaching, Learning Walks and Classroom Observation
	Primary Writing Specific Target:
	Consistent practices in Writing pedagogy and use of data across P-6
	Use of resources to build teacher capacity and content knowledge through PLTs and other Professional Learning
	Links to Scope and Sequence for authentic connections between reading, writing and the content learned.
FISO Initiative	Building practice excellence
Key Improvement Strategies	
KIS 1	Embed the Instructional model Build pedagogical practice in using the HITs (PL Plans) Embed a consistent literacy approach Implement effective Learning Walks, Observations and PLCs/PLTs Numeracy Improvement Strategy VCE data used to inform New VCAL programs developed

Goal 2	The school community creates optimal conditions for learning in a safe and orderly environment (Setting expectations and promoting inclusion)
12 month target 2.1	SECONDARY: Students can state the 7-12 expectations The parent community is aware of student expectations Staff refer to and implement the 7-12 expectations SRC is developed  SUPPORTED: Students are able to show school expectations Parents are aware of school expectations Students with high level challenging behaviours have current Positive Support Plans Students are able to communicate social and emotional literacy  PRIMARY:  Decrease in incident data. Students demonstrating expectations in the yard and through their application to their learning. Students with high level behaviours to be referred and have Positive Support Plans developed and
	implemented. Growth mindset is part of the learning culture and is explicitly evident through teaching and learning.





FISO Initiative	Instructional and shared leadership
Key Improvement Strategies	
KIS 1	Develop clear systems to support student management and wellbeing Develop teacher capacity to manage student behaviour and create safe and orderly classrooms Develop student understanding of positive behaviours, conditions for learning and growth mindset

Goal 3	Excellence in teaching and learning (Evaluating Impact on Learning)
12 month target 3.1	SUPPORTED: Two year curriculum plan written for primary and secondary supported learning SMART spelling introduced and implemented across primary and secondary supported learning Evaluation of the Instructional Model by coaches and coachees  PRIMARY: Scope and Sequence evident in planning documentation and differentiated work programs Smart Spelling approach is implemented in every classroom Instructional Model is evident in classrooms, planning documentation and through observational data and coaching documentation Consistent practices in Writing pedagogy and use of data across P-6
FISO Initiative	Evaluating impact on learning
Key Improvement Strategies	
KIS 1	Develop a 2 year curriculum plan for primary and secondary supported students Implement an annual Scope and Sequence with an Integrated Approach Implement SMART spelling approach in P-6, and primary/secondary supported students. Evaluate effectiveness of the Instructional Model through coaching

